



Strengthening the Non-Profit Infrastructure

Capital Improvement Initiative: Summary Report

The Osteopathic Heritage Foundation is a strategic, proactive grantmaking organization, investing in signature impact initiatives that will improve the health and quality of life in targeted communities, primarily in central and southeastern Ohio, while advancing osteopathic medical care through enhancements to the education and medical research processes.

In 2008, the Foundation launched a three-year Capital Improvement Initiative to help strengthen the non-profit sector's delivery of needed health and social services to vulnerable populations in Franklin County, Ohio. The Foundation approved over \$1.5 million in support of twenty-three (23) capital improvement projects. Over half of the Foundation's investments were directed to improve facilities through renovations and expansions; about a third for upgrades to technology and specialty equipment; and the remainder enhanced transportation programs to needed health and social services.

The Foundation utilized a request for proposal process to solicit capital improvement proposals, including an on-line letter of intent and full proposal, site visits and tailored technical assistance provided by the Voinovich School of Leadership and Public Affairs at Ohio University. The due diligence process included an external review committee to engage content experts from American Red Cross of Greater Columbus, Cardinal Health Foundation, Central Ohio Workforce Investment Corporation, Mental Health America of Franklin County, Nationwide Foundation, Ohio Association of Second Harvest Food Banks, The Columbus Foundation, The United Way of Central Ohio, Women's Fund of Central Ohio and YMCA of Central Ohio.

Enhancing Service Delivery

The Capital Improvement Initiative sought to strengthen a variety of non-profit service providers, including those offering specialty services and crisis intervention, access to food, health care and social services, and prevention programs. Over 80,000 vulnerable children, families and older adults will continue to receive high-quality programs and services through the approved capital improvements. Further, the approved projects demonstrated sustainability, connection to an organizational strategic plan and significant client impact.

Despite challenging economic times and increasing service demands, the non-profit sector serving vulnerable populations has continued seeking ways to increase efficiencies, while delivering high-quality health and social services. This report summarizes the grantmaking investments awarded through the Foundation's Capital Improvement Initiative. The Osteopathic Heritage Foundation is proud of the relationships that have resulted from the Initiative, and commends the organizations for their dedication to improving the health and quality of life for the vulnerable in Franklin County.



Specialty Services and Crisis Intervention

Persons with developmental delays, disabilities and mental health impairments require specialized services and treatment, including early intervention, residential rehabilitation, skill building and crisis intervention. The Foundation supported eight (8) organizations to enhance specialty and crisis intervention services, including:

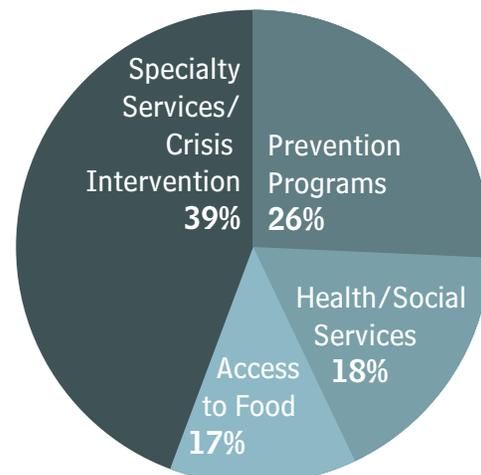
- *Buckeye Ranch* – Expanding residential treatment services to at-risk teen girls with emotional, behavioral and mental health issues.
- *Choices for Victims of Domestic Violence* – Enhancing crisis and recovery services for survivors of domestic violence.
- *Center for Vocational Alternatives* – Improving vocational employment services for persons with developmental impairments.
- *Easter Seals of Central and Southeast Ohio* – Expanding early intervention education services for children with developmental delays.
- *Huckleberry House* – Improving service quality and access to nutritional foods for at-risk youth.
- *The Center for Balanced Living* – Enhancing services to individuals with severe eating disorders.
- *St. Vincent Family Center* – Expanding treatment services to preschool and kindergarten children with behavioral health needs.
- *Vision & Vocational Services* – Increasing access to services for low-income, visually impaired clients in a short-term, residential program.

Access to Food

With high demand for emergency and daily food access, the Foundation funded three (3) providers in Franklin County to enhance their capacity and operational efficiencies to increase access to food, including:

- *LifeCare Alliance* – Expanding food storage capacity, preparation and delivery to homebound and low-income older adults.
- *Mid-Ohio Food Bank* – Increasing food distribution capacity and efficiencies in serving low-income individuals and families.
- *The Salvation Army* – Implementing a Choice Food Pantry and increasing access to nutritious foods for at-risk individuals and families.

FOUNDATION INVESTMENT
BY TYPE OF SERVICE PROVIDED





Health Care and Social Services

Accessing high-quality health care and social services is essential for vulnerable populations, including those with severe disabilities, older adults, homebound and minority groups. The Foundation funded six (6) organizations to enhance access to health and social services, including:

- *American Red Cross of Greater Columbus* – Improving transportation for low-income disabled and older adults to medical and social services.
- *Heart of Ohio Family Health Centers* – Increasing access to health care services for low-income individuals and families.
- *Heinzerling Foundation* – Enhancing the capacity to safely and efficiently transport severely disabled residents.
- *Heritage Day Health Centers* – Improving personal care services for older adults and others with disabilities.
- *Nationwide Children’s Hospital* – Providing access, while hospitalized, to educational opportunities for children with traumatic injuries.
- *United Cerebral Palsy of Central Ohio* – Improving personal care services for low-income older adults and others with disabilities.

Prevention Programs

Providing increased access to physical activity, recreation and structured learning opportunities is crucial to the development of at-risk youth. The Foundation supported programs for six (6) organizations to provide enhanced services for youth, including:

- *Audubon Ohio* – Creating recreation trails that will enhance physical activity opportunities for low-income children and families.
- *Big Brothers/Big Sisters of Central Ohio* – Improving a recreational camp serving low-income and at-risk children.
- *Boys & Girls Clubs of Columbus* – Ensuring safer transportation for after-school and summer programs serving low-income youth.
- *Columbus Metropolitan Library Foundation* – Upgrading community accessed computers in libraries serving low-income neighborhoods.
- *Directions for Youth & Families* – Increasing access to physical activity in after-school and summer programs for at-risk youth.
- *YMCA of Central Ohio* – Increasing opportunities for physical activity in a low-income neighborhood through a facility expansion and renovation.

For More Information:



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